



# UNIVERSITÀ DI TRENTO

**Cyber physical systems to monitor the efficiency and sustainability of human-centric manufacturing systems**

*PhD dissertation*

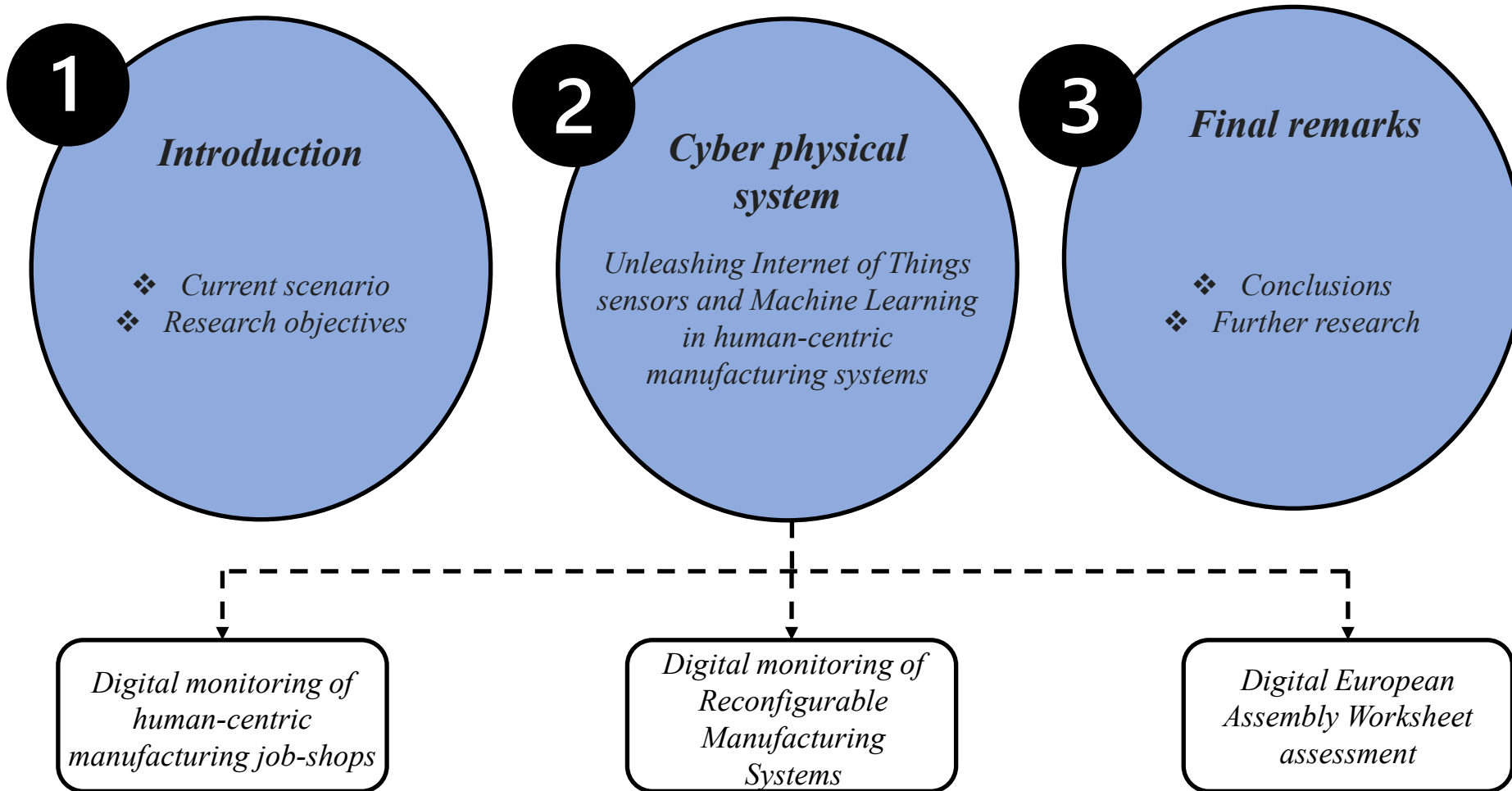


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*Supervisor:  
Prof. Francesco Pilati*

*Trento, January 10<sup>th</sup>, 2025*

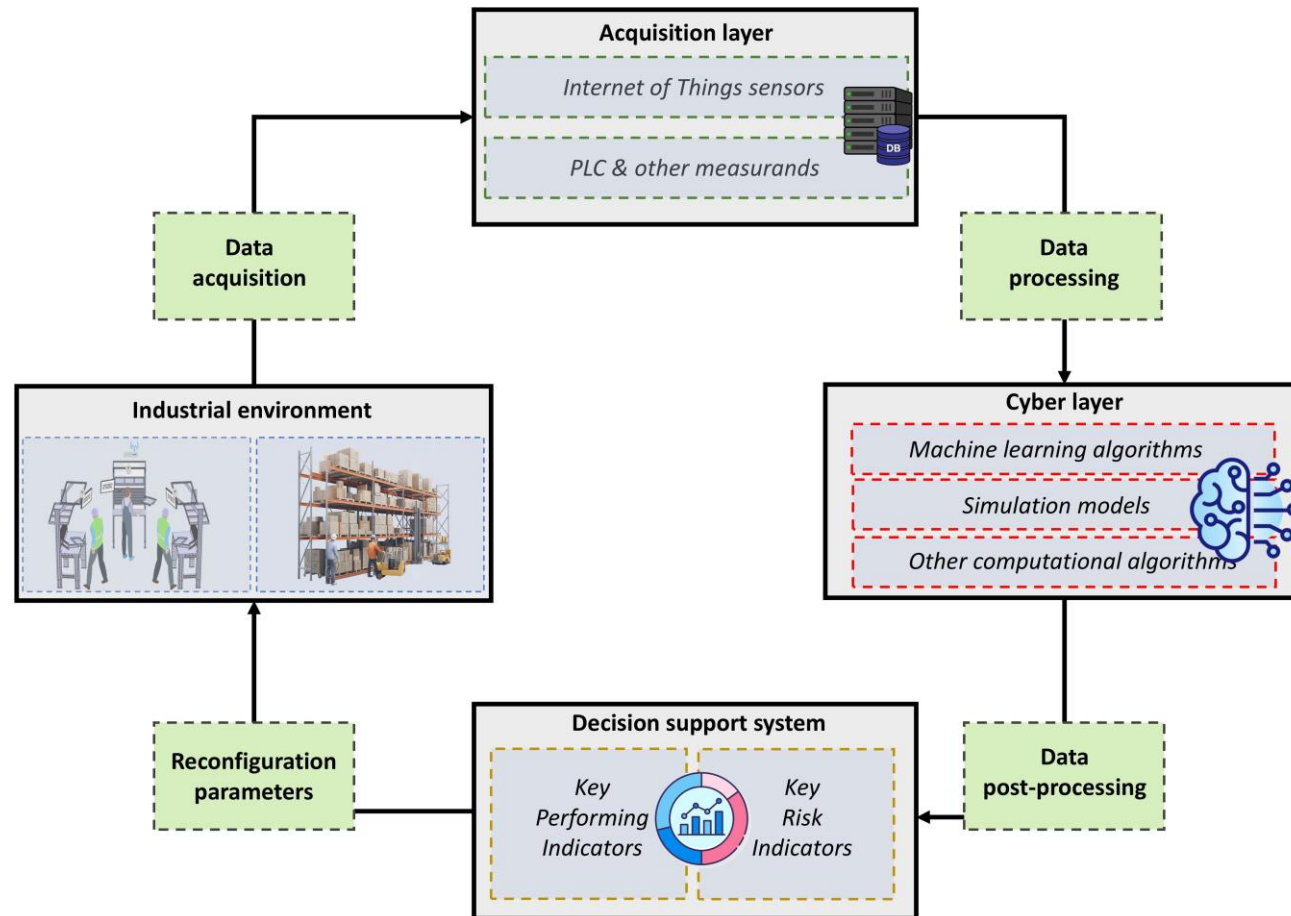
# AGENDA



# CURRENT SCENARIO



The target is to design **cyber-physical systems (CPS)** to monitor manufacturing systems' **efficiency** and **social sustainability**



Adapted from [Thiede et. al, 2016.](#)



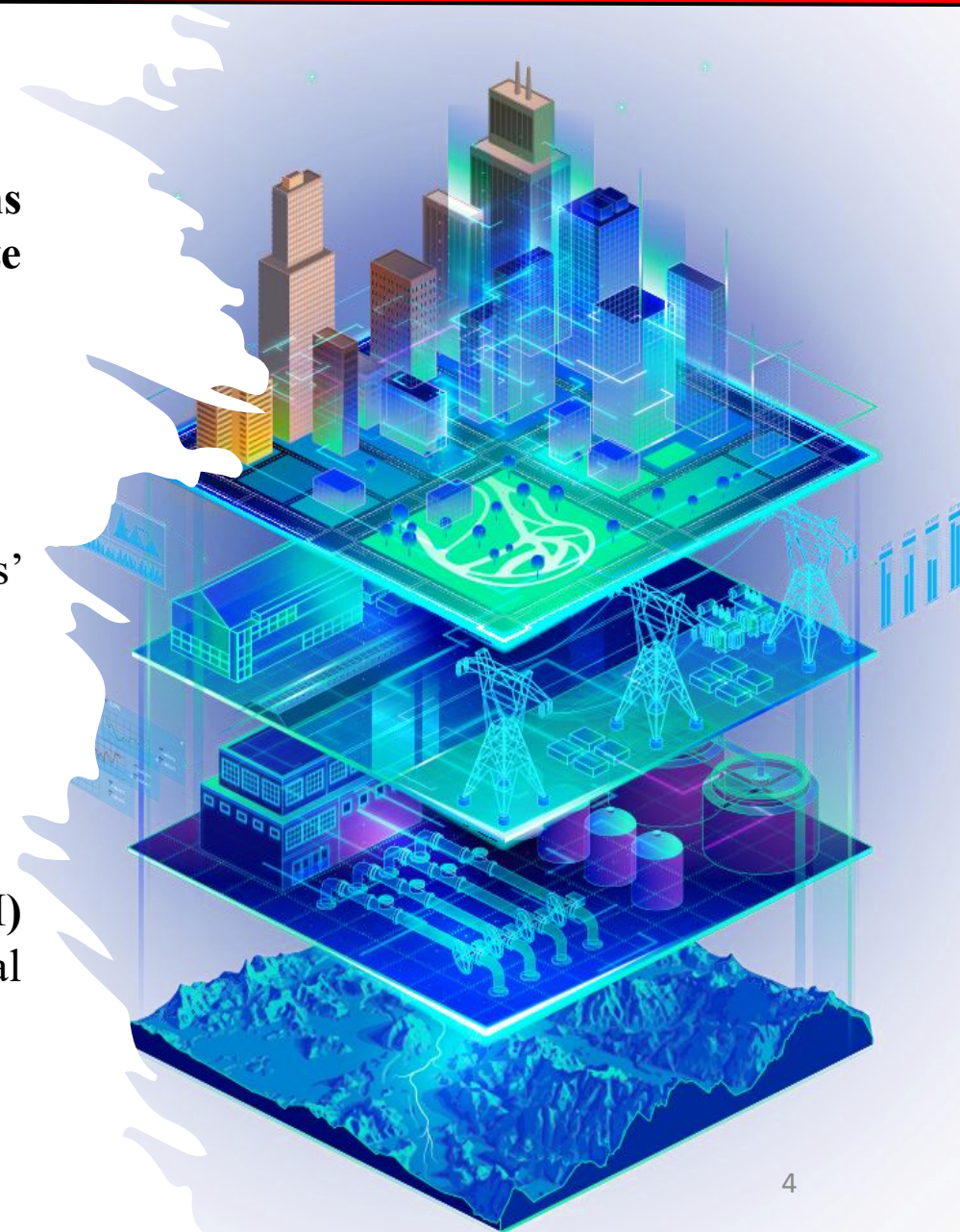
How can **CPS** powered by **Real Time Locating Systems (RTLS)** and **machine learning (ML)** algorithms **digitize** human-centric **processes** executions?



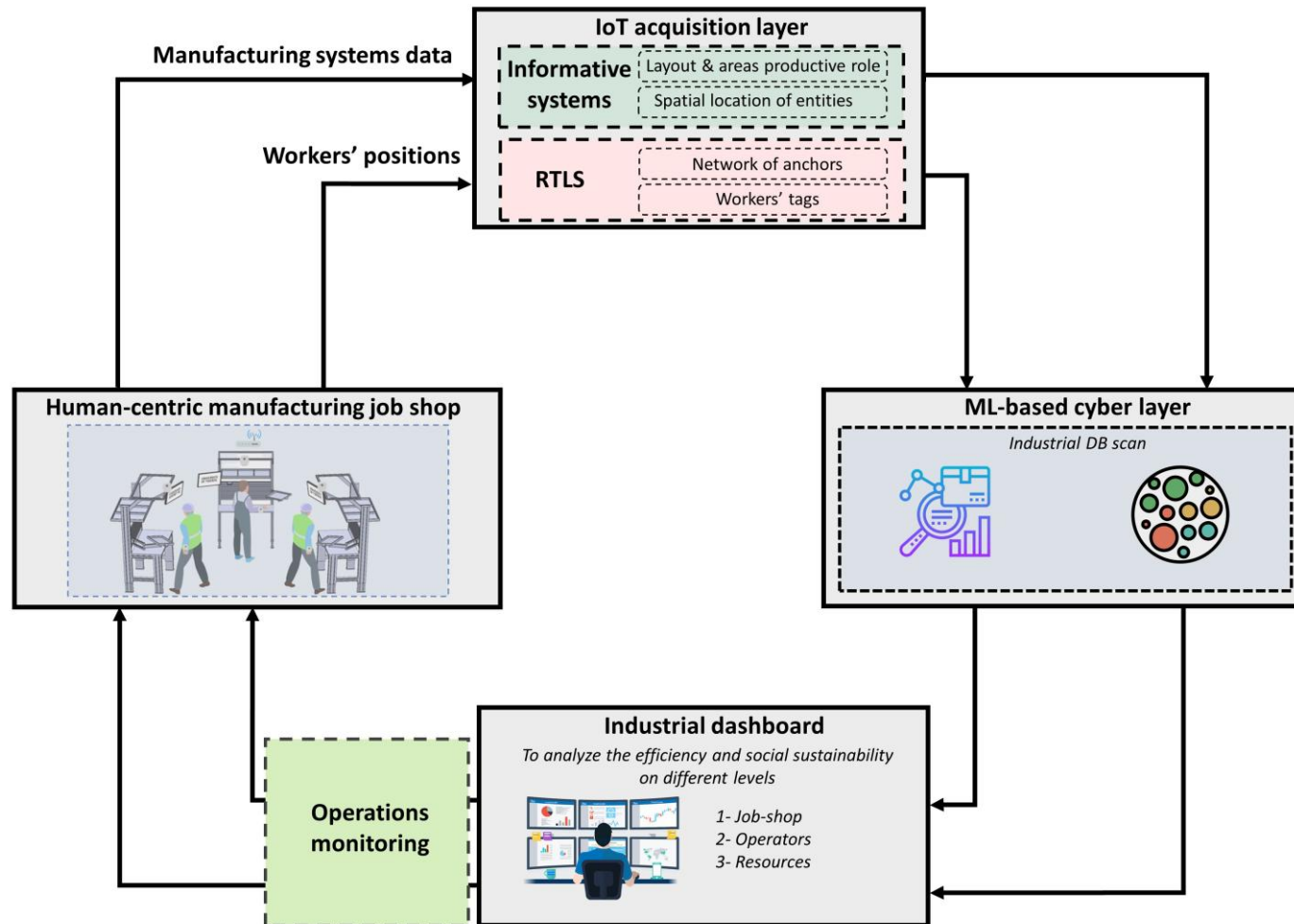
How can **digital ergonomic assessment** safeguard workers' **physical resilience**?



How can **key performance and risk indicators (KPI and KRI)** be exploited to **monitor** the **operations** of industrial environments?



## Digital monitoring of human-centric manufacturing job-shops



*Outline*

This digital systems **monitors** the **industrial operations** of human-centric manufacturing job shops by leveraging:

- ❖ **Internet of Things (IoT) acquisition layer**: to gather workers' positions and manufacturing systems data
- ❖ **ML-based cyber layer**: to detect human process interactions
- ❖ **Industrial dashboard**: to evaluate the efficiency and social sustainability from different viewpoints by leveraging KPIs



## *Use case characteristics*



- 1** Medium Italian Company producing mechanical components, machining **cast iron** and **aluminium castings** mainly for the **automotive** and **energy** sector
- 2** **Pulled production** of a **highly customizable** product portfolio and **small batches**
- 3** 2 dedicated lines **operators** working on up to **3 shifts**. Workers performs both **material handling** and manual **value-added activities**
- 4** Together with lean managers it was decided to divide the job-shop into 5 different sub-areas:
  - ❖ **Sub-area 1** hosts value-added activities into 2 stand alone machines and deburring and rectification workbenches
  - ❖ The **remaining sub-areas** are storage locations hosting stock-keeping units of products (raw, finished, WIP)

The RTLS network is based on radio-frequencies leveraging the **ultra-wideband** communication protocol



1

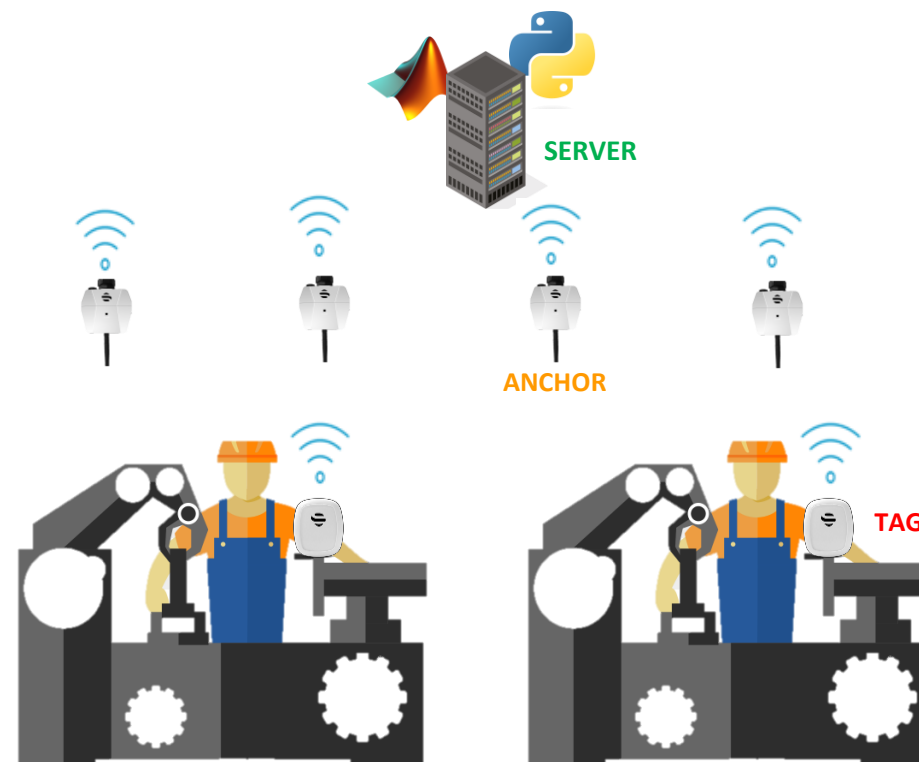
**Anchors (ANs)**

2

**Tags**

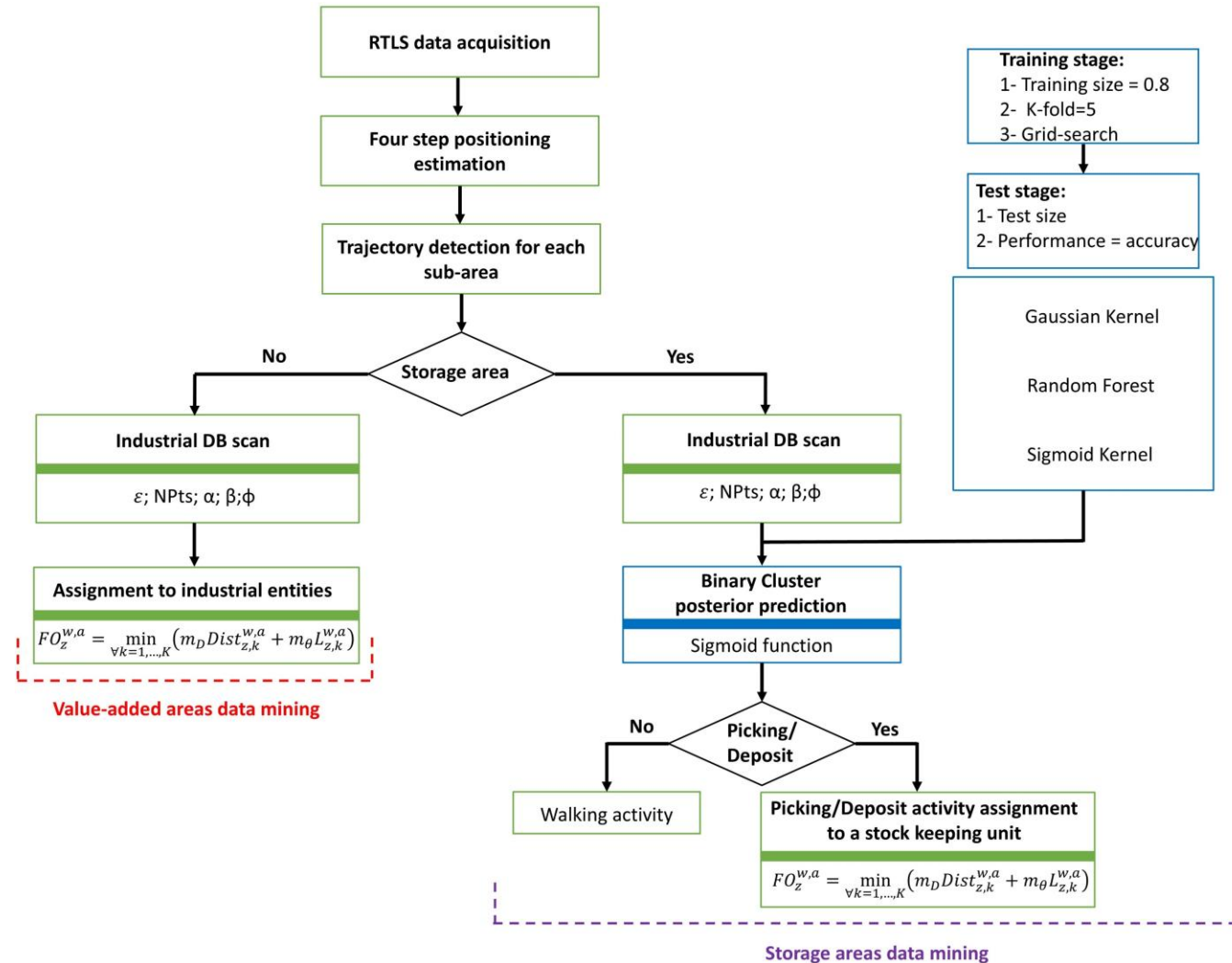
3

**Server**



**Manufacturing systems data are manually mapped and fed as variables into the cyber layer**

The core objective of the ML-based cyber layer is to detect **human process interactions** in industrial areas based on their productive role



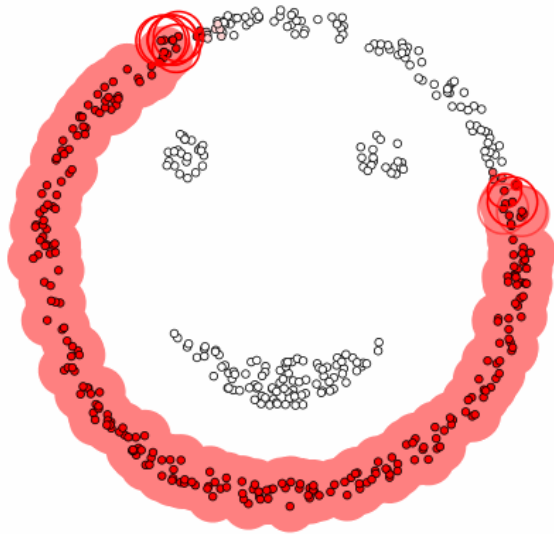


## DB Scan algorithm



As a density and unsupervised-based ML algorithm it detects human process interactions based on:

1. **NPts: minimum duration** of a human process interaction
2.  **$\epsilon$ : distance threshold** between two RTLS data to consider them part of the same process interaction



## Industrial DB Scan algorithm



- 1 Positioning points of human process interactions must be **temporally consecutive**

$$p_{i,f',q}^{w,a} - p_{i,f'+1,q}^{w,a} = \delta t, \forall p_{i,f',q}^{w,a}, p_{i,f'+1,q}^{w,a} \in S_{i,q}^{w,a}$$

Human process interactions are also distinguished by **geometrical centers**

$$O_{z,i}^{w,a} = \frac{\sum_{f=f'}^{f^*-1} p_{i,f',z}^{w,a} (t_{i,f'+1,z}^{w,a} - t_{i,f',z}^{w,a})}{\sum_{f=f'}^{f^*-1} (t_{i,f'+1,z}^{w,a} - t_{i,f',z}^{w,a})}$$

- 2 When two consecutive interactions can be merged together?

**AND**

$$t_{i,f',z}^{w,a} - t_{i,j^*,z+1}^{w,a} \leq \alpha$$

$$\text{EuclideanDistance}(p_{i,f',z}^{w,a}, O_{z+1,i}^{w,a}) \leq \beta$$

$$\text{EuclideanDistance}(p_{i,f',z}^{w,a}, p_{i,j^*,z+1}^{w,a}) \leq \phi$$

**OR**



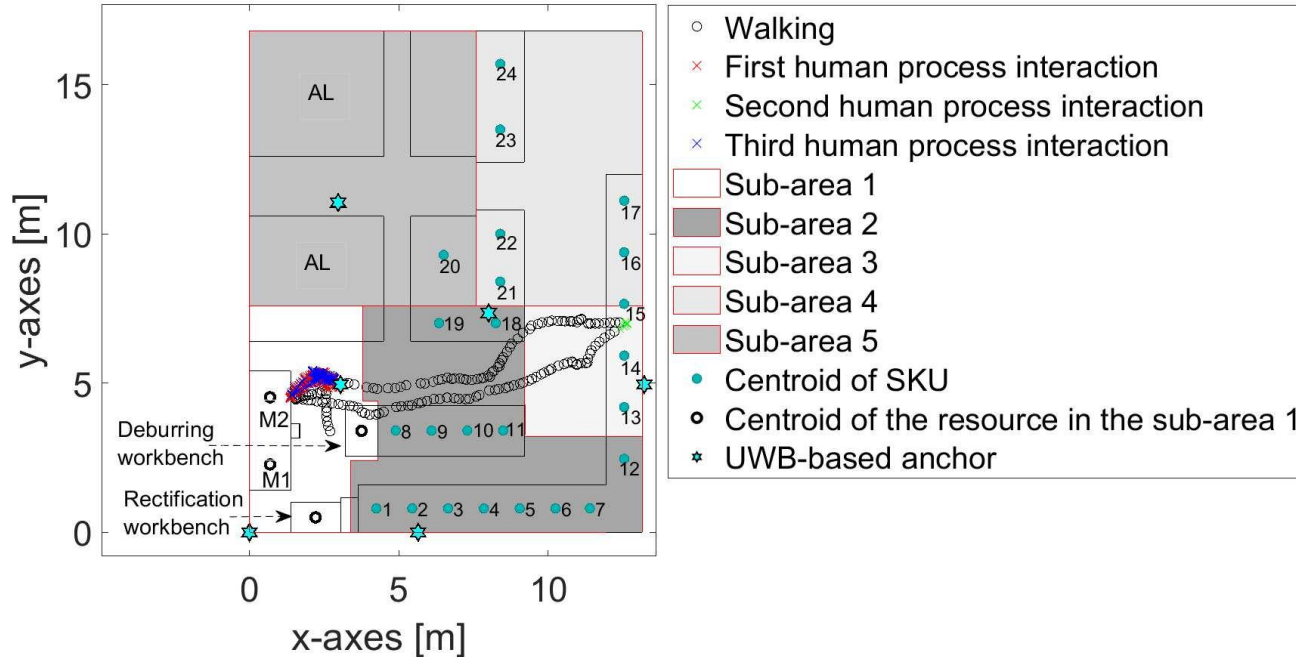
What if two human process interactions occur in the **same spatial area** but during **different time windows**?



What if two human process interactions are affected by the **measurement noise** or the **uncertainty of the human factor**?



*Example on a worker's trajectories*



*Performances*

## Sub-area 1

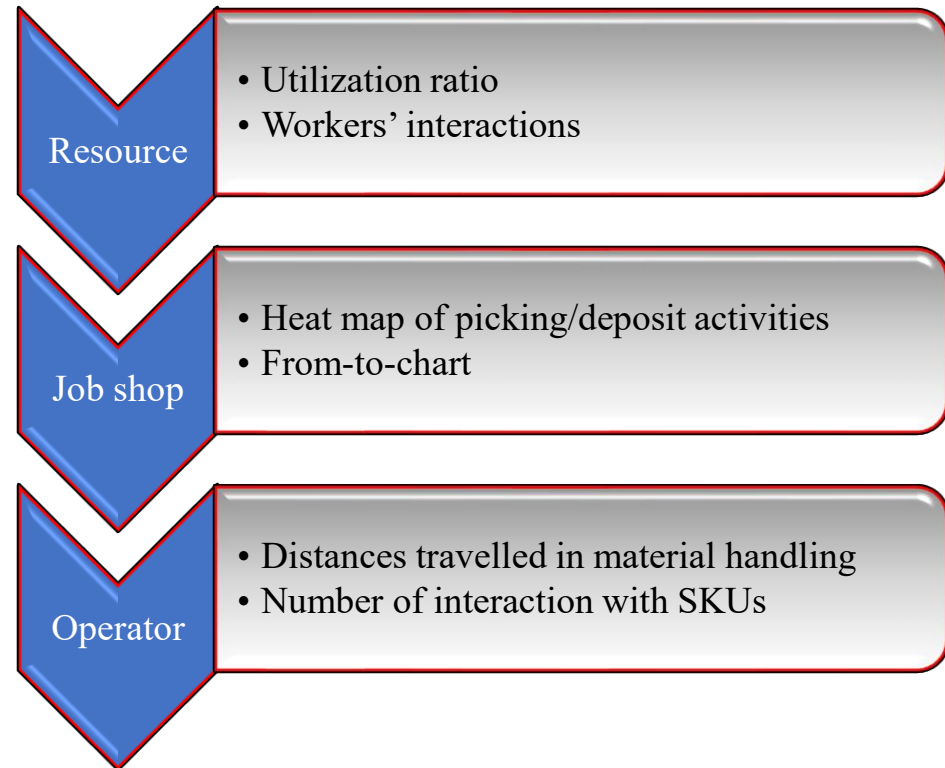
*Detection accuracy: 82%*  
*Duration mean delta: 2.69 sec (14.1%)*  
*Assignment to resource: 88.1%*

## Storage areas

*Detection accuracy: 76.4%*  
*Assignment to SKU: 100%*



**Production managers** to evaluate the **efficiency** and the **social sustainability** of the human-centric job shops through several **KPIs**



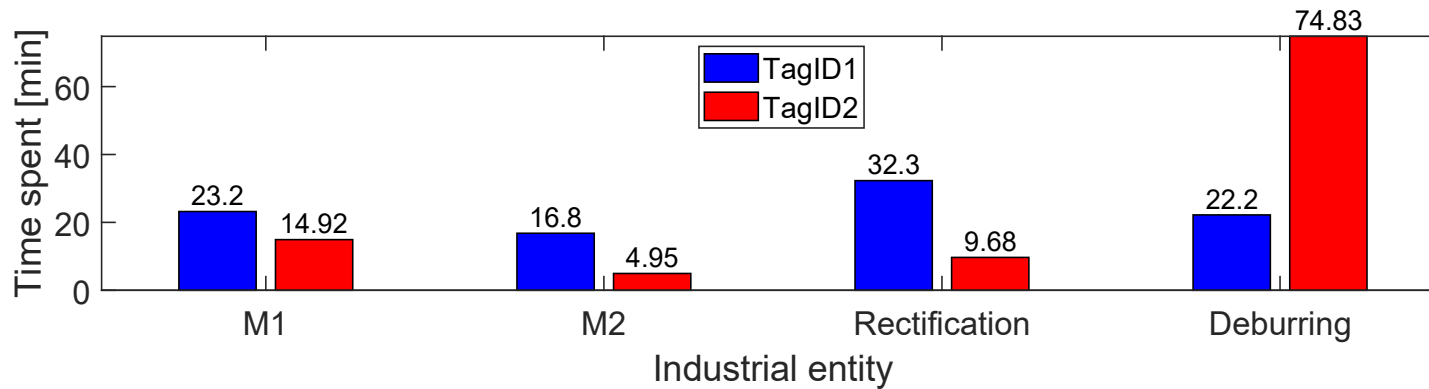
The following discussion is based on a portion of the working shift from 9.45 to 13:00 on the 3<sup>rd</sup> of March 2022



Resource level



This detail level enables **workers' activity segmentation** over the monitored period



Workers have completely **different** working **routines**



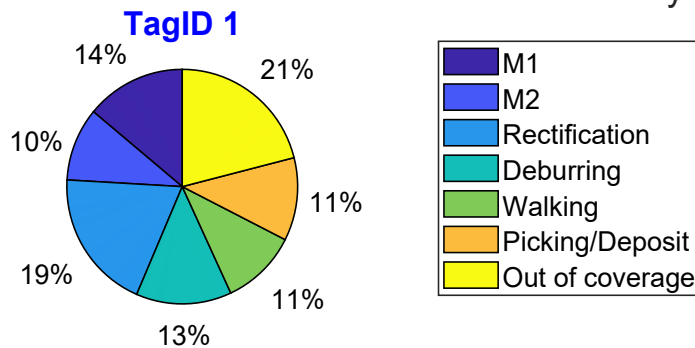
**TagID1** and **TagID2** interacts with sub-area 1 entities the **56%** and **62%** of the entire time window



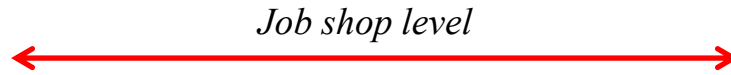
**Low utilization** ratio of resources. **Greatest** ratio for the deburring equal to **55.9%**



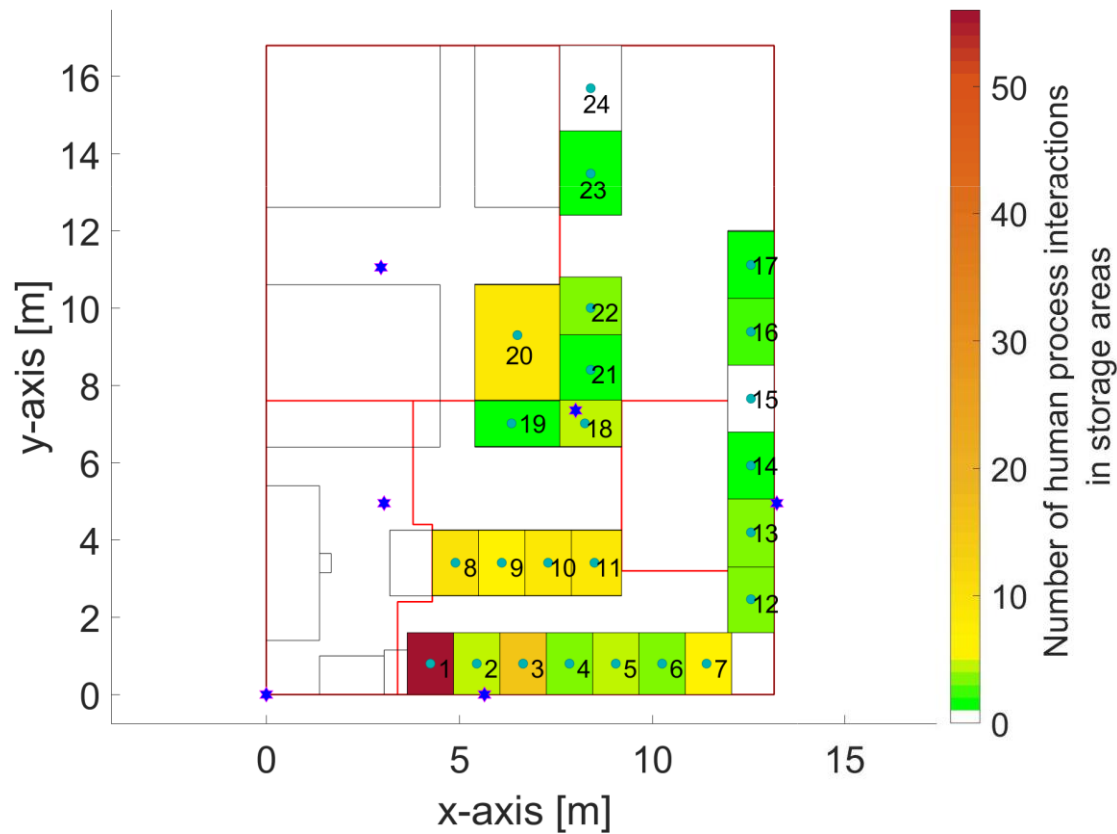
**Good practice:** no resource is simultaneously **occupied**



**How workers different activity distribution affects picking/deposit activities?**



This viewpoint suggest that storage areas are distinguished by a **poor material allocation**



The farthest SKUs of the sub-area 2 (5,6,7,11,12,18) hosts together 24 picking/deposit activities (18,9% over the total occurred)



Including the SKUs of other areas this metric account for the **30%**



Almost a third of picking/deposit activities is underperforming

Let's group SKU number into **five different categories** based on their **distance** with the **value-added area** (sub-area 1)

Class	SKU Number
Prime	1,2,8
Sub-optimal	3,4,9,10,19
Underperforming	5,6,7,11,12,18
Long	13-17, 21-24
Scrap	20

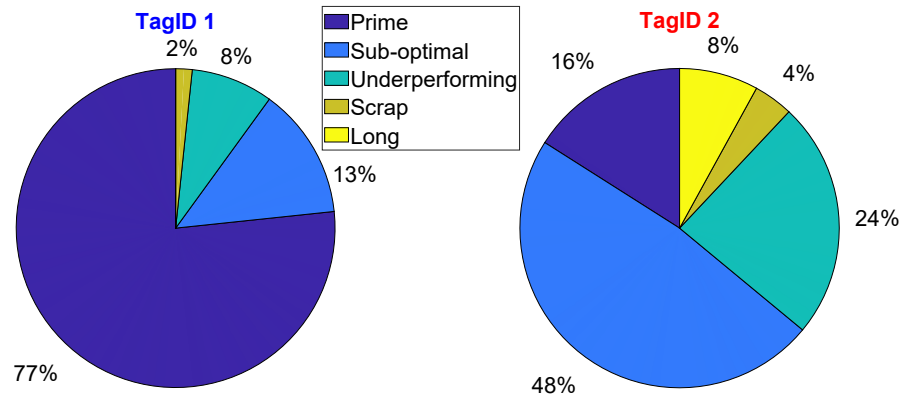
How this **inefficiency** propagates affects workers' material handling?



Operator level



This final level of detail suggest how **material allocation inefficiencies** affects workers logistic activities

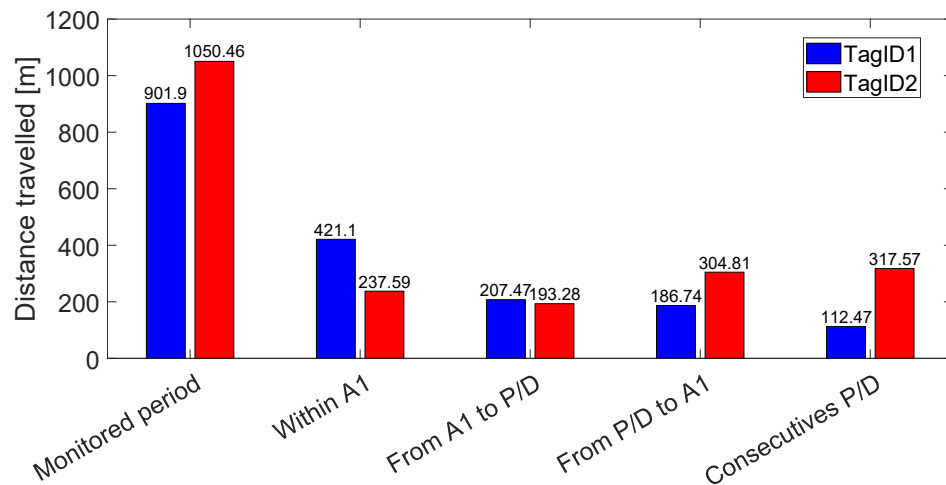


The **90%** of picking/deposit activities for **TagID1** involves the **closest** SKU classes with sub-area 1



**TagID2** performs **more** than the **30%** of logistic activities with the **farthest** SKU classes

This imbalance is reflected into distance traveled but how much?



Scenario From A1 to Picking/Deposit (PD) activities

**TagID1: 60 flows**

**TagID2: 25 flows**

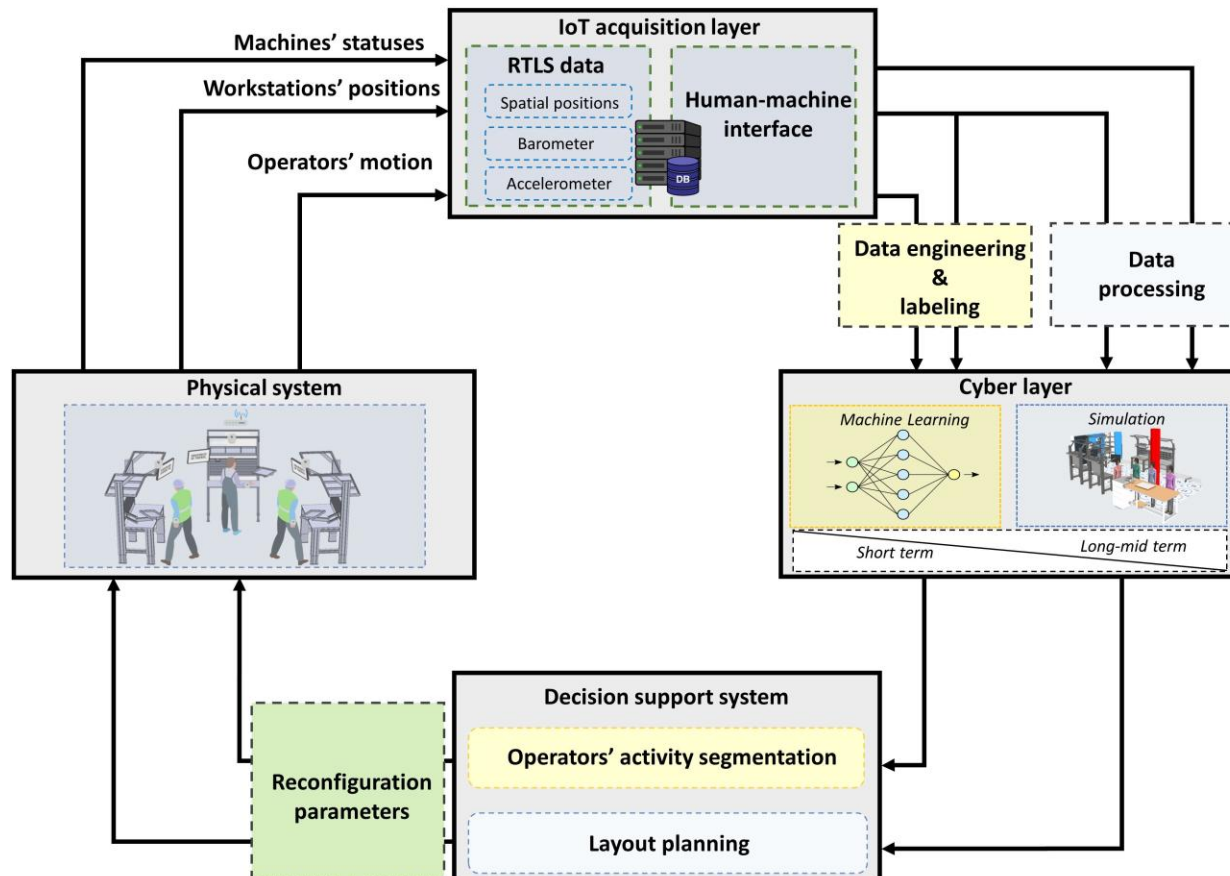


Mean values suggest that **TagID2** travels **2.24 times** the meters travelled by **TagID1**

**TagID2 is socially disadvantaged in picking/deposits activities**

## Digital monitoring of Reconfigurable Manufacturing Systems

RMS are designed at the outset for rapid change in structure, as well as in hardware and software components to quickly adjust production capacity and functionality within a part family in response to sudden changes in market or in regulatory requirements ([Koren et. al, 1999](#)).



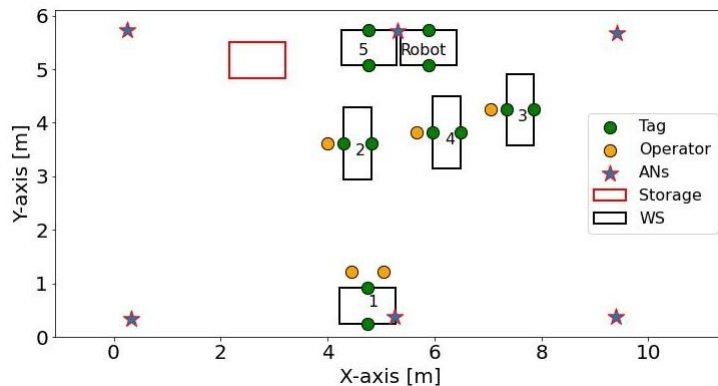
← Outline →

This layout and task insensitive digital systems **monitors** the **industrial operations** of human-centric RMS by leveraging:

- ❖ **IoT acquisition layer:** to gather workers' motion patterns and industrial resources positions in production set-ups
- ❖ **ML-based cyber layer:** to segment workers' activities and differentiating them into value added and non-value added
- ❖ **Decision Support System:** to evaluate the efficiency and the interdependencies of production set-ups



*Use case characteristics*



- 1 Industrial-related production environment that assembles a **medical spinal prosthetic** leveraging a **variable** number of **resources** and **workers**
- 2 Production set-ups produces **3 prosthetic** with a duration between **15** and **20 minutes**
- 3 Production process involves several **manual tasks** ranging from **glueing** and **screwing** to **quality inspection**
- 4 Experimental campaign involved **40 workers** and **8 production set-ups** achieving almost 1 million of dataset samples

# IoT ACQUISITION LAYER

The **RTLS-based** IoT acquisition layer is deployed to monitor workers' motion patterns and industrial resources positions



RTLS SERVER

CLIENT

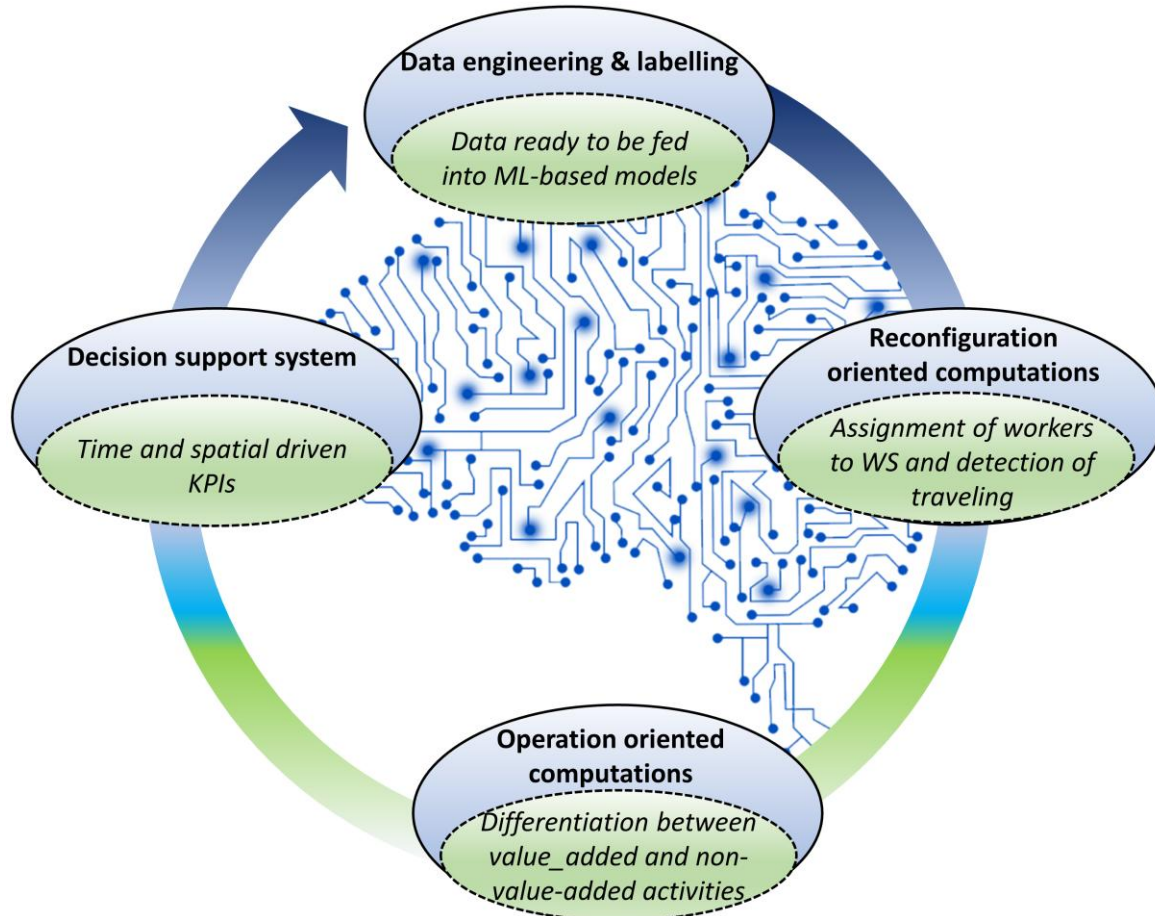
MQTT BROKER

SERVER





The core objective of the ML-based cyber layer is to detect **segment workers' activities** and differentiate these between **value added** and **non-value added**



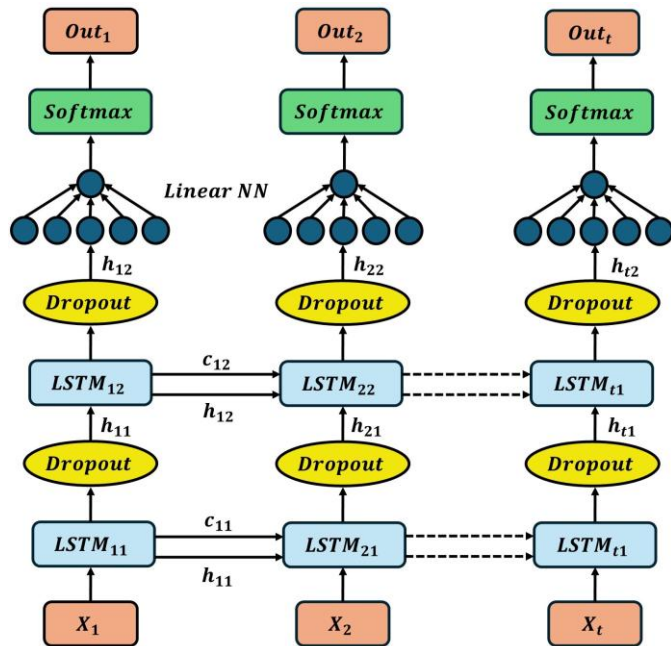
← Processing steps →

- ❖ **Data Engineering & labelling**: this step increases the dataset dimension by engineering additional features from the acquired motion patterns of workers. In particular, the dataset is distinguished by a **relative coordinate** system between workers' and industrial resources positions.
- ❖ **Reconfiguration oriented computations**: this ML-based algorithm performs a layout and operator-insensitive classification of **logistic activities** and assignment to **industrial resources**
- ❖ **Operation oriented computations**: this last ML-based step consists of a resource-specific approach to classify **value-added and non-value-added** operations
- ❖ **Decision support Systems**: computes **KPIs** to monitor activities execution of production set-ups

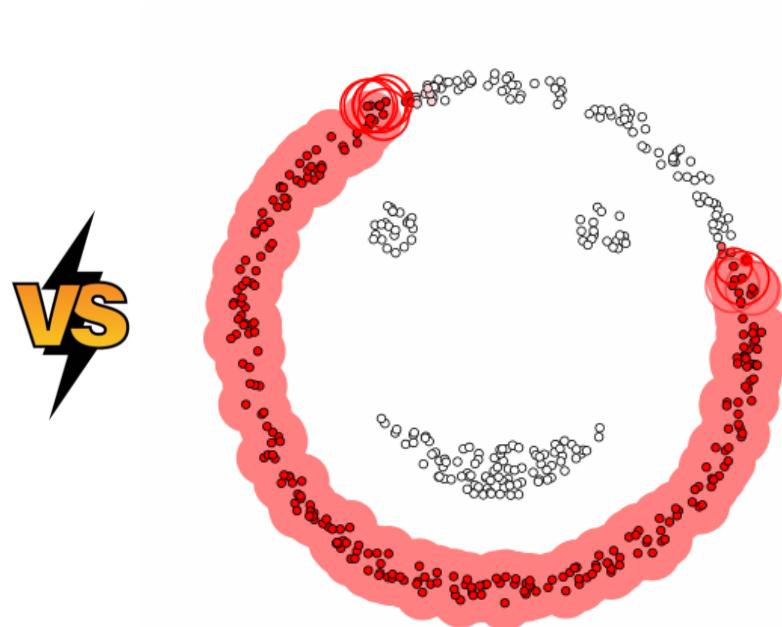


The reconfiguration-oriented computations benchmark three ML-based algorithms

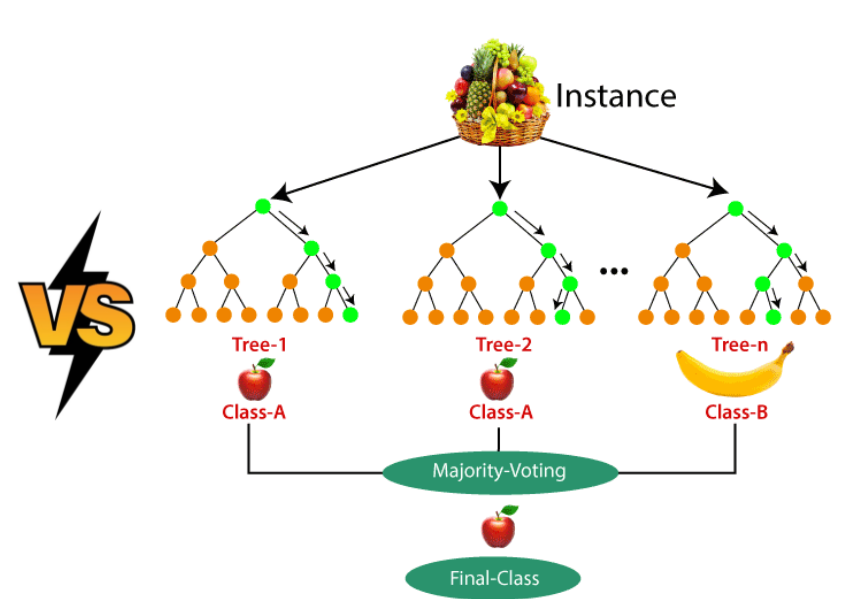
## LSTM-based Neural Network



## Industrial DB scan

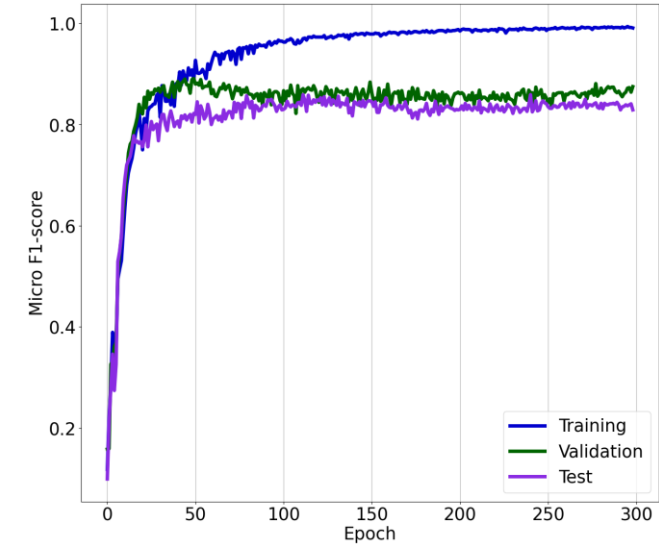
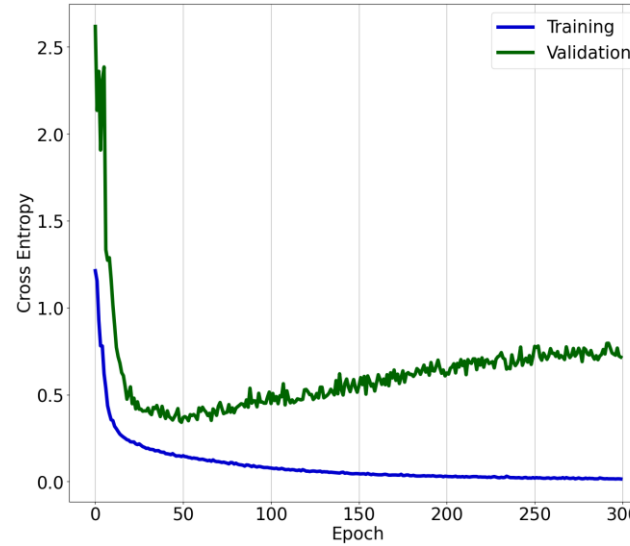
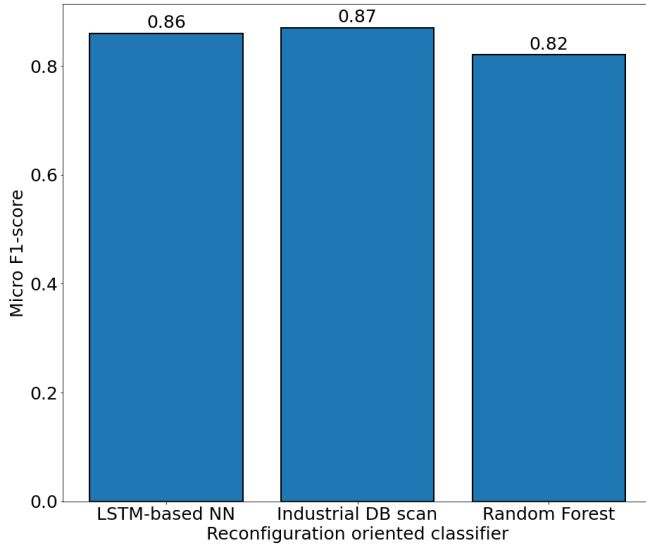


## Random Forest





The **LSTM-based architecture** is the most performing algorithm for the reconfiguration-oriented computations



Vast majority of classes are distinguished by **F1 scores greater than 82%**



**F1 scores for Storage, WS3, WS2 and WS1 above 92%**

True Class \ Predicted Class	Storage	WS1	WS2	WS3	WS4	WS5	Robot	Travel
Storage	4228	11	26	0	0	0	0	469
WS1	0	24428	28	71	0	0	1	552
WS2	14	35	21955	15	76	2	16	618
WS3	0	48	2	13328	3	2	163	438
WS4	0	151	339	565	6318	2219	1606	1300
WS5	9	0	33	1	31	16288	3118	730
Robot	0	0	132	30	849	272	14960	158
Travel	234	888	648	441	226	381	232	3403

The vast majority of **misclassification** is related to WS4 and Travel classes



**WS4** is hardly adopted

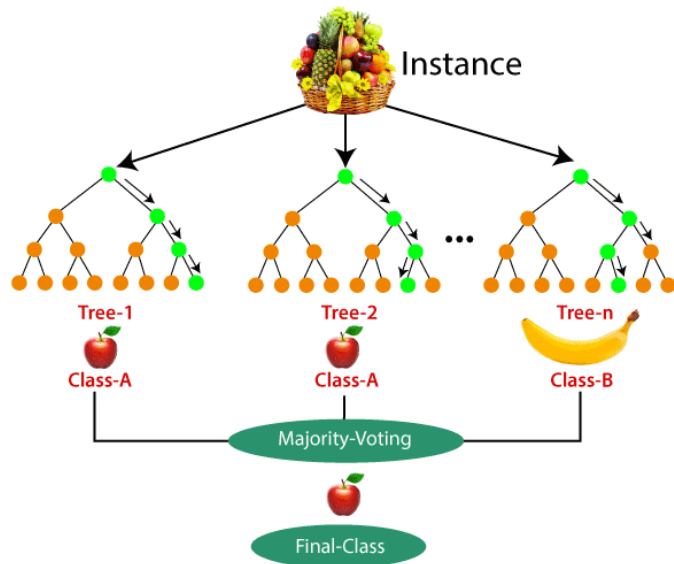


**Narrowed distances** among resources



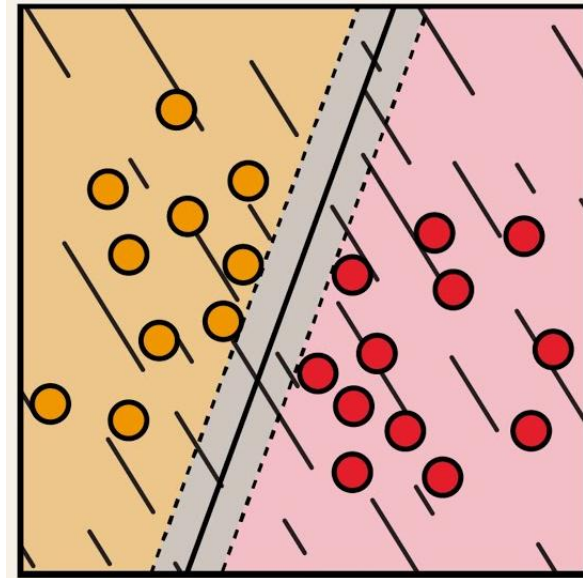
The operation-oriented computations benchmark three basic ML-based classifiers

## Random Forest



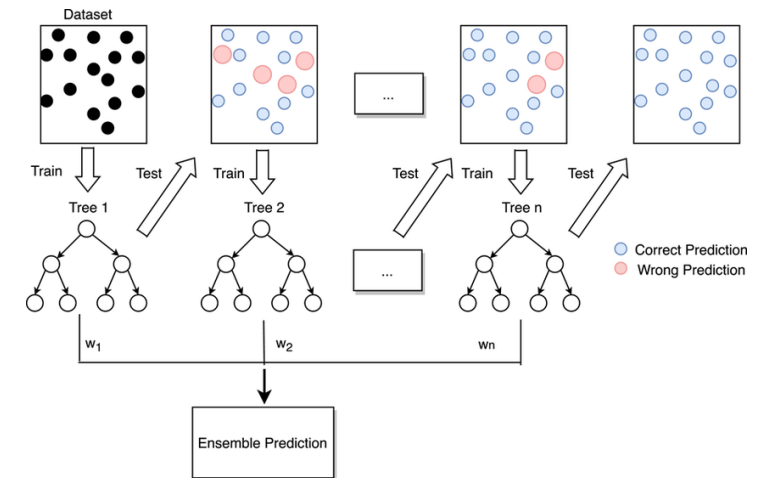
**VS**

## Support Vector Machine



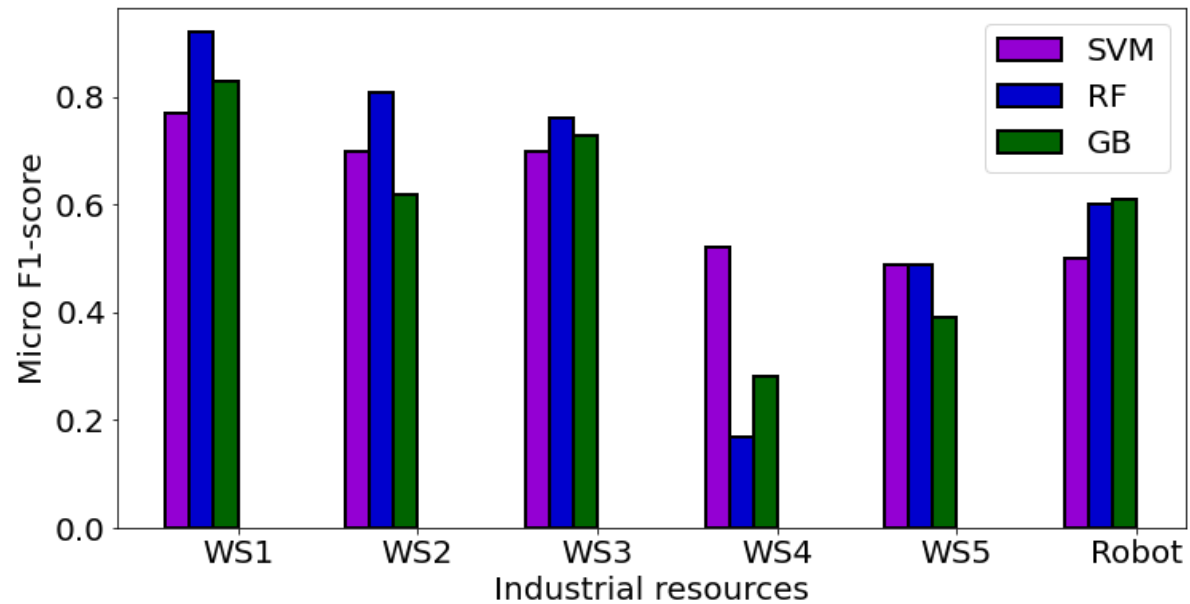
**VS**

## Gradient Boosting





The **operation-oriented computations** are challenged in detecting value added activities by the case study



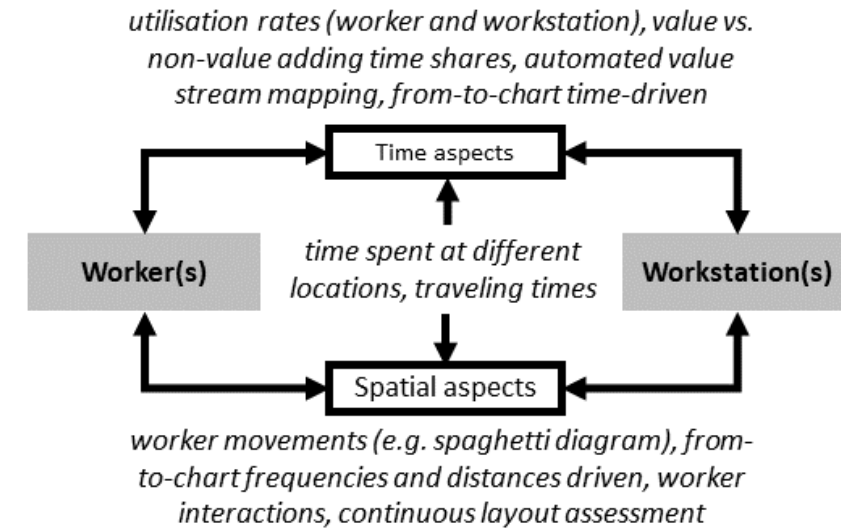
The **Random Forest** is the most performing classifier for WS1, W2 and WS3 with **F1-scores** ranging from **76%** to **92%**



The remaining resources presents **F1-scores** below **60%** due to pretty **static workers' motion patterns**



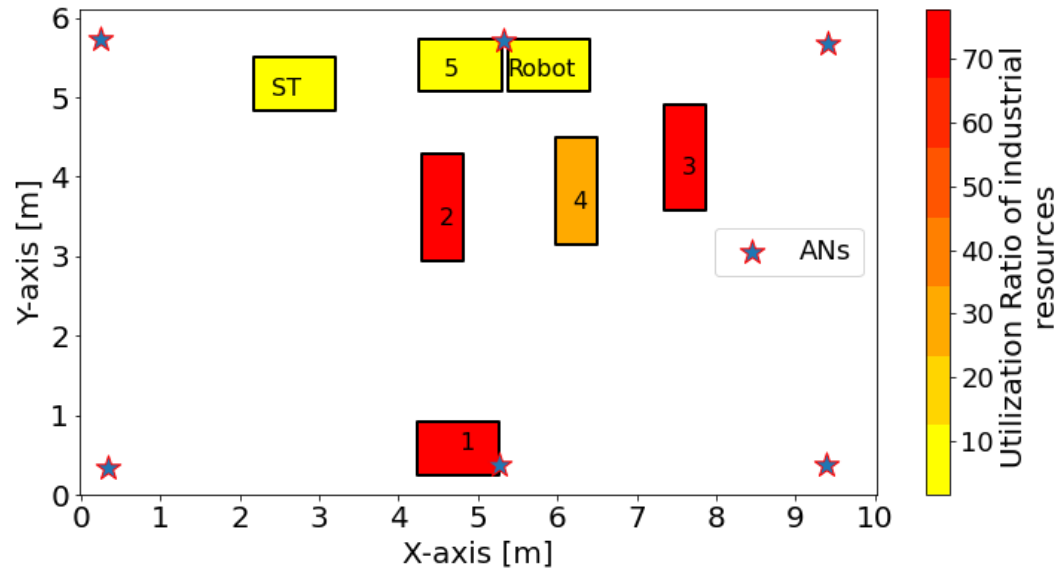
**Production managers** to evaluate the **efficiency** and the **social sustainability** of the human-centric job shops through several **KPIs**



The following discussion is based on the **7<sup>th</sup> production** set-up lasting 16 minutes



The industrial operations monitoring starts by analysing the **resources' utilization ratio**



WS1 has the greatest utilization ratio equal to **77.82%**



WS2 and WS3 follows with shares ranging from **70.22% to 72.31%**



WS4 is a jolly workstation to support WS2 and WS3. **Low** utilization ratio below **40%**



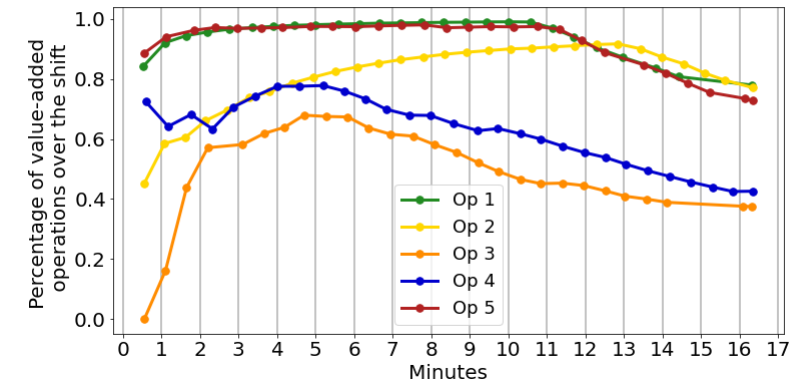
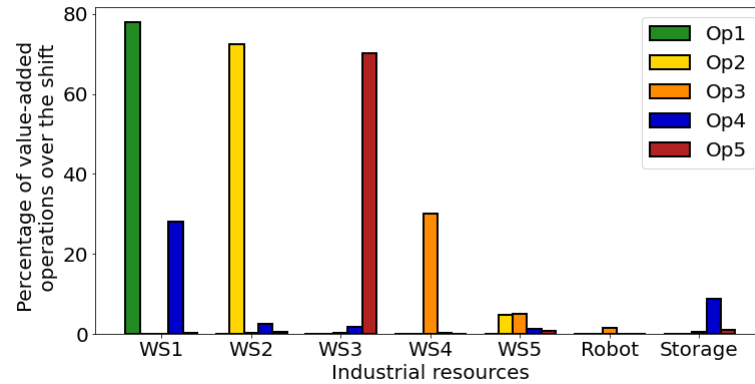
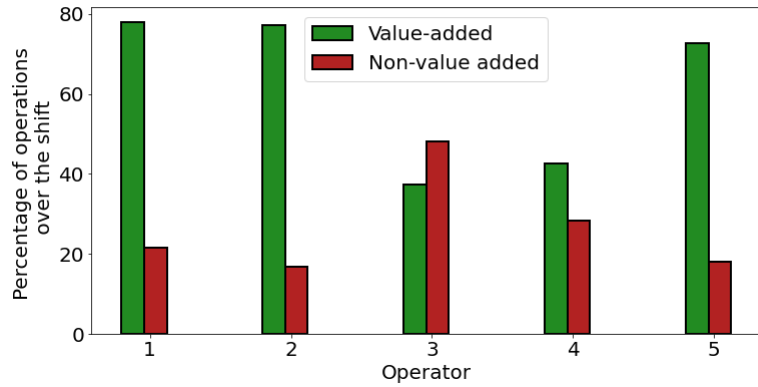
The remaining resources do not exceed **15%**




**How resources utilization ratio affects workers' labour?**


# DECISION SUPPORT SYSTEM


Narrowing the focus on **human-centric KPIs** provide additional information on **set-up efficiency**




 **Op1, Op2, and Op5** register shares of value-added operations greater than **72%**


 **Op1, Op2 and Op5** value-added operations never below **72%** are limited to **WS1, WS2 and WS3**

 **Op1, Op2 and Op5** present a share of value-added operations greater than **80%** for the vast majority of the shift

 **Op3 and Op4** have shares below **43%**

 **Op3** suggests that low productivities of **WS4** are compensated with **WS5 and Robot** activities

 **Potential overallocation of workers**

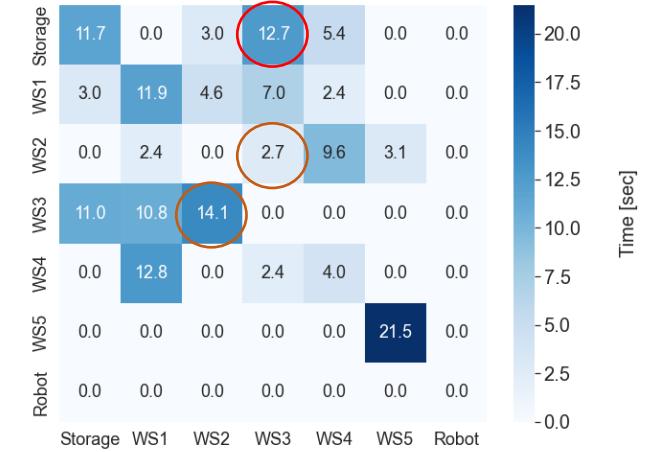
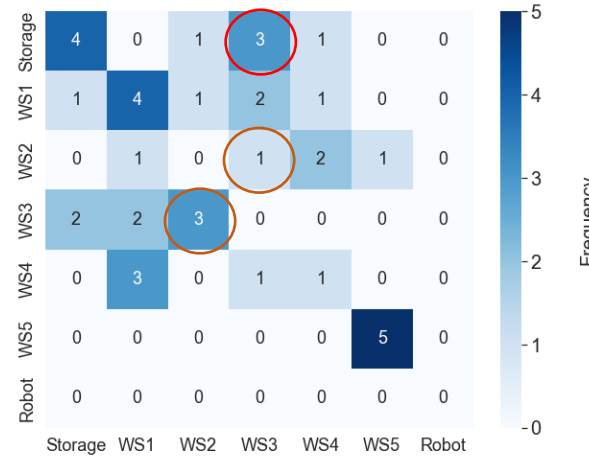
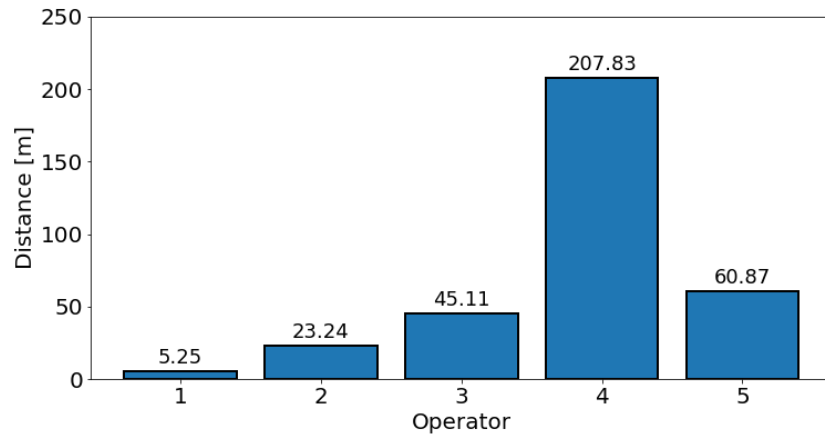
 **Op4** interacts with all resources, where an **8.77%** of time is in the storage location



**How are logistics activities assigned to workers?**

# DECISION SUPPORT SYSTEM

Shifting the focus to **logistic activities** it's possible to evaluate the **social sustainability** of production set-ups



Op4 presents the largest share of logistic activities



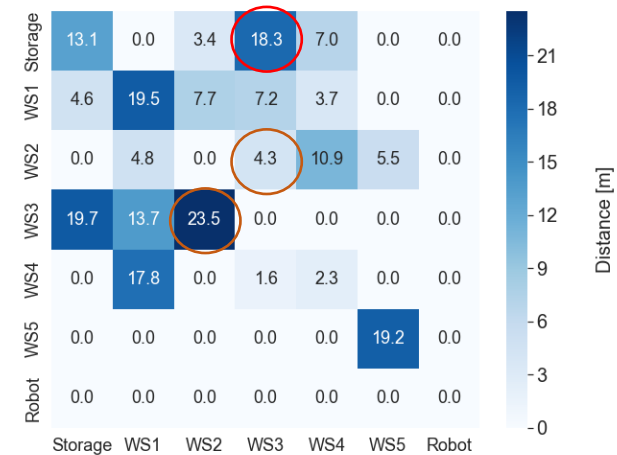
Op4 has Several **flows** involving **WS1, WS2 and WS3**



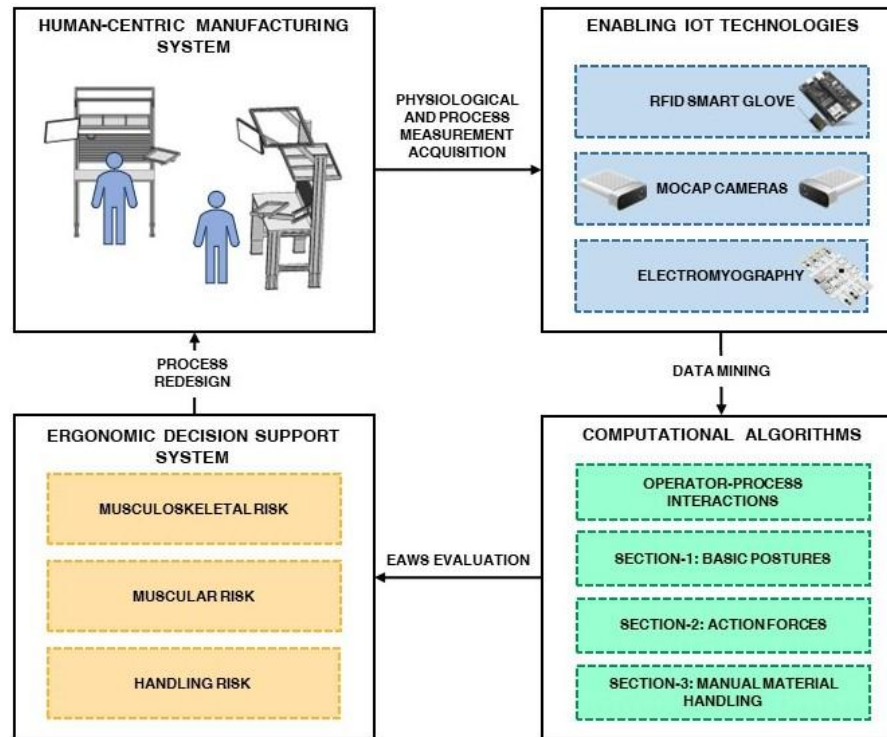
Increasing buffer sizes would reduce **these metrics**



Bringing closer **WS2 and WS3** would reduce **these values**



## Digital European Assembly Worksheet assessment

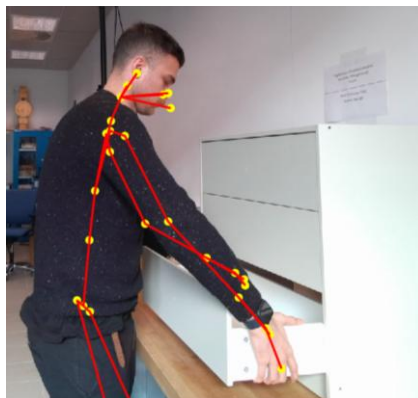
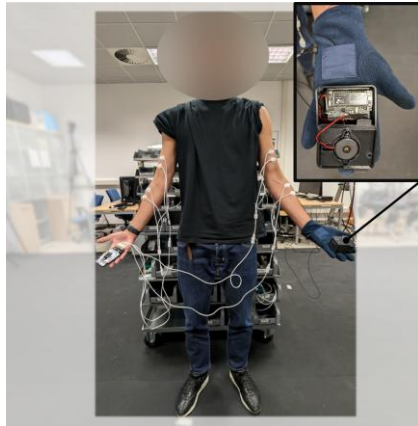
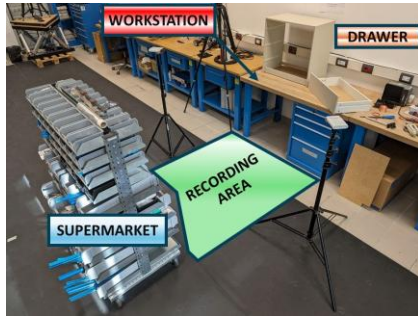


*Outline*

This **operator and task insensitive** digital systems **evaluates** the **workers' physical resilience** during tasks execution:

- ❖ **IoT acquisition layer:** to identify tasks and tools as well as workers postures and muscular activations
- ❖ **Computational algorithms:** to digitize the EAWS index
- ❖ **Ergonomic Decision Support System:** to evaluate workers' safety through EAWS-informed KRIs

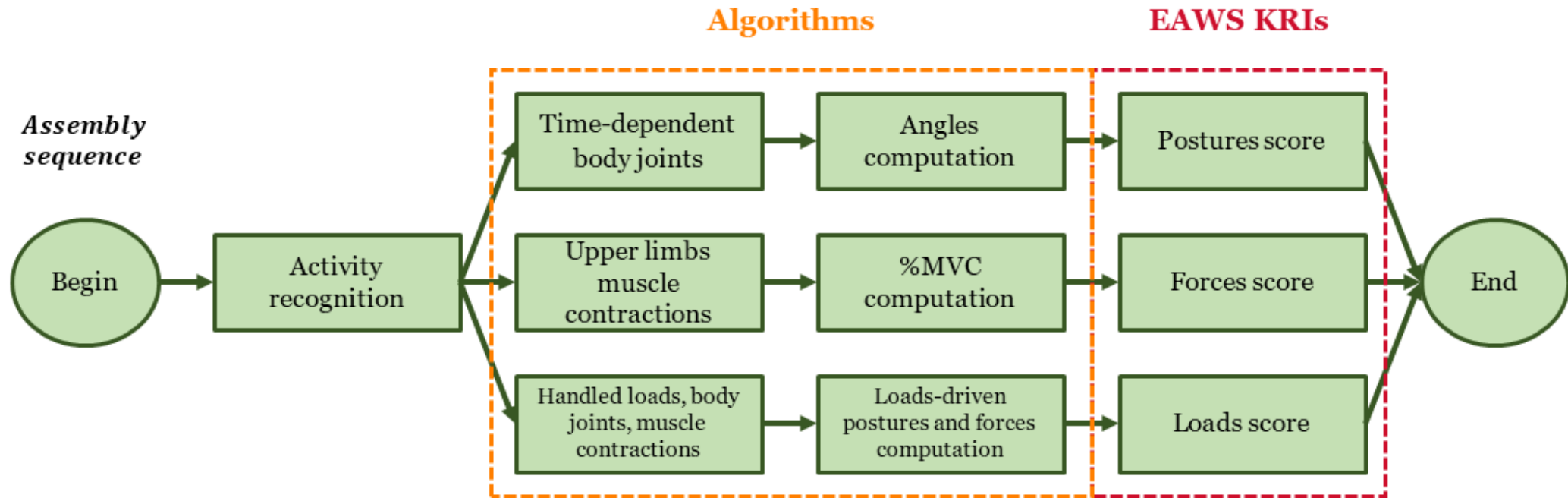
# HUMAN-CENTRIC ASSEMBLY LINE



*Use case characteristics*

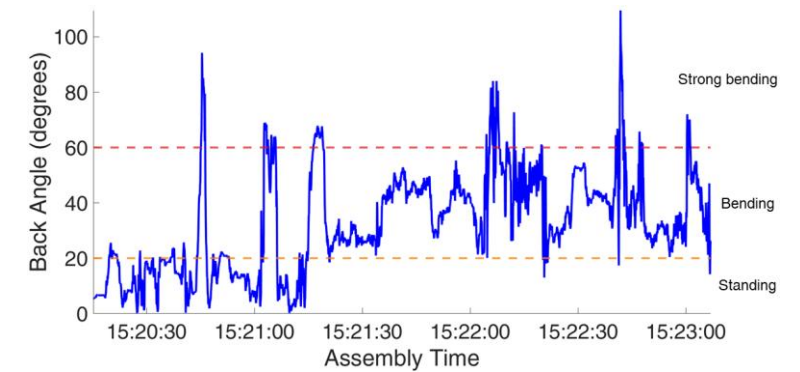
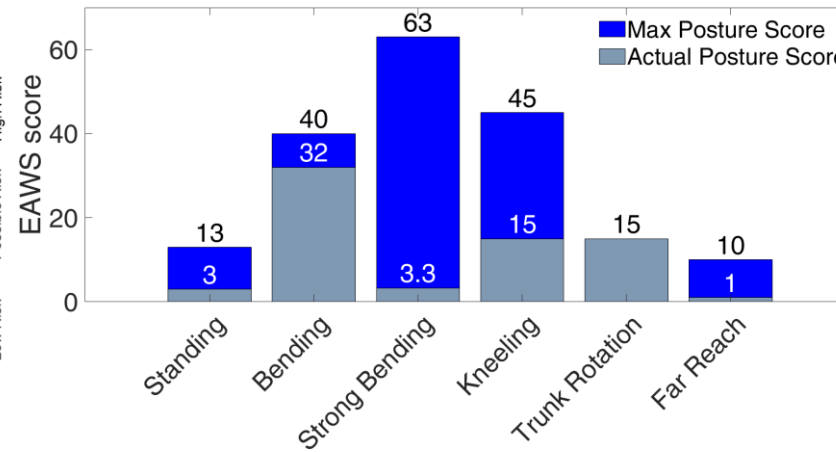
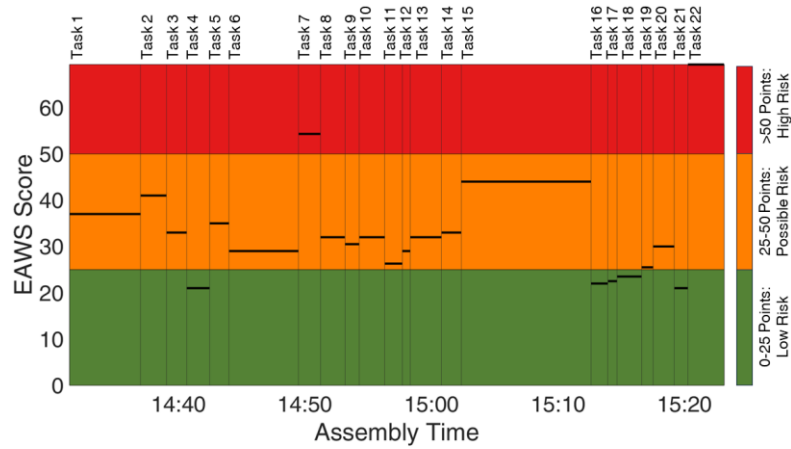


- 1** Industrial-related production environment that assembles an **IKEA drawer** in **22 tasks** involving manual and tool-aided operations
- 2** Assembly tasks targets the **mounting** of the furniture **structure** till the **insertion of drawers**
- 3** **Kinect** cameras placed at **known location**, pre-gelled **sEMG** electrodes on **upper limbs** and **RFID** antenna on **dominant hand**
- 4** Experimental campaign involved **3 workers** and **5 assembly each**



# ERGONOMIC DECISION SUPPORT SYSTEM

## Section 1 – Basic Postures



Activity driven KRI points out the musculoskeletal riskiest task



More than **70%** of tasks falls in the higher categories risk



Tasks #22 registers **69.3** EAWS points



**Bending, Kneeling and Trunk Rotation** have the highest impact



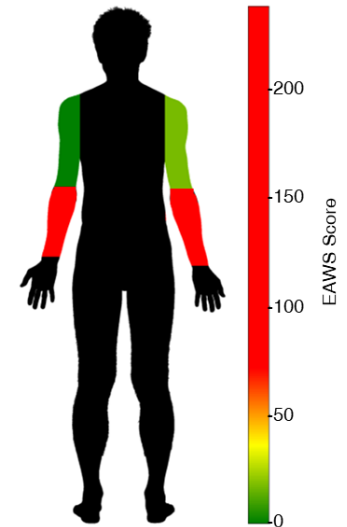
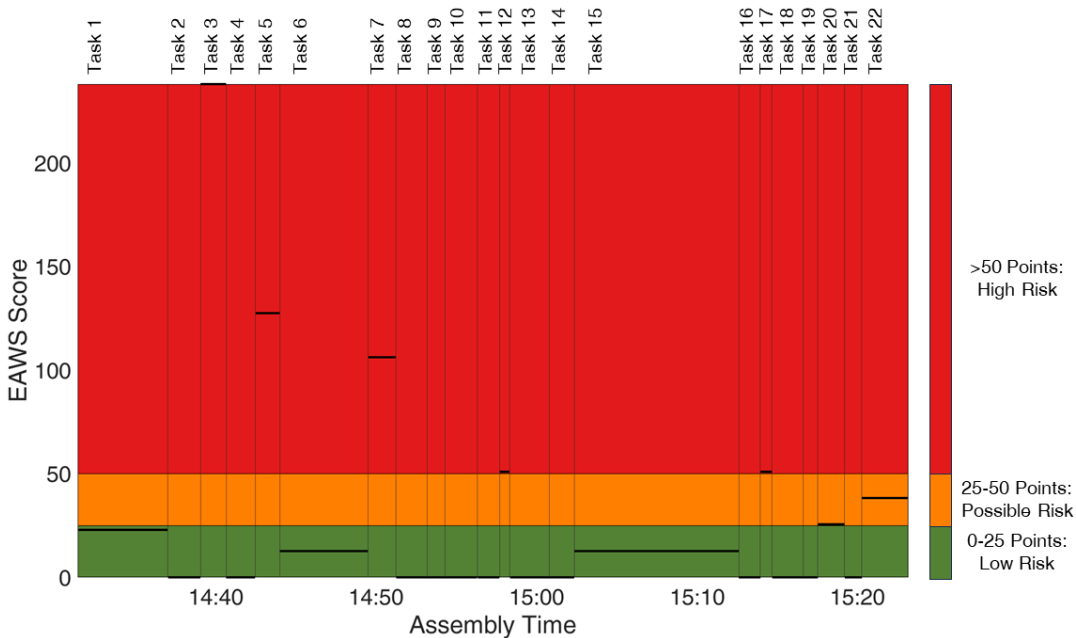
Frequent **bending** scenarios occurs in while the workers is **fitting drawers** into the furniture structure



More than **70%** of task time is dedicated to bending scenarios



## Section 2 – Action Forces



Approx. **70%** of tasks fall within the low-risk band.



**Radial flexors** are the most stressed muscles accounting for %VC ranging from **40% to 67%**



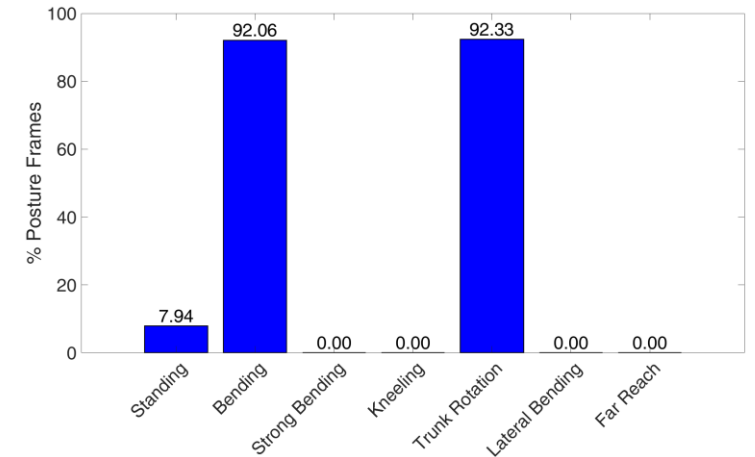
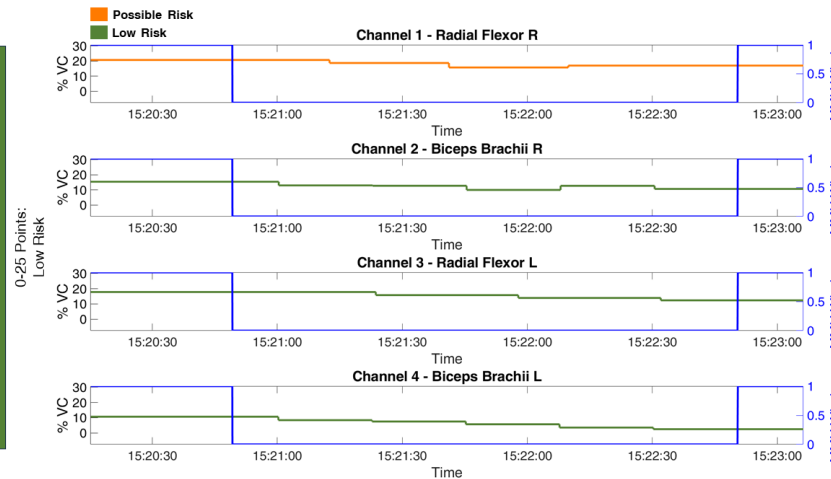
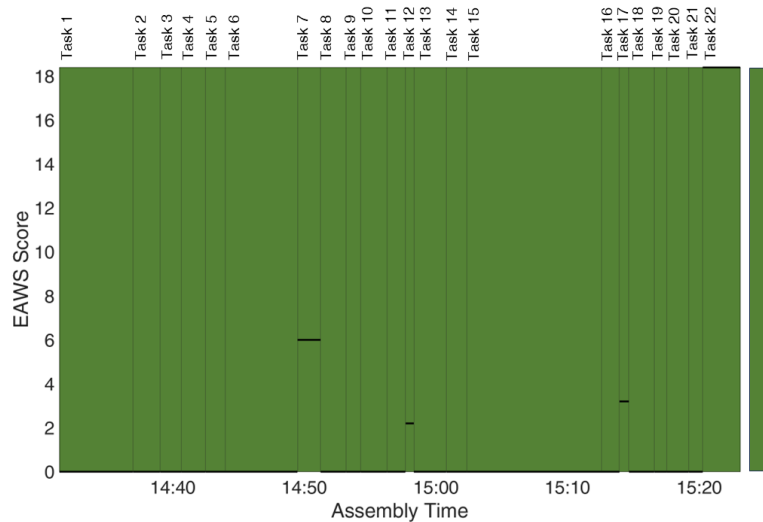
Tasks #3 registers **238** EAWS points while dowels are manually fitted into dowels with a duration of 95 seconds



**Forearms** accumulates **238** and **127.5** EAWS points



## Section 3 – Manual Material Handling



All tasks falls in the **low-risk** region



Radial flexors %VC contributes to higher scores



Despite **Task #7** carries the highest load equal to **7 kg**, **Tasks #22** has the greatest risk accounting for **18.4** EAWS points

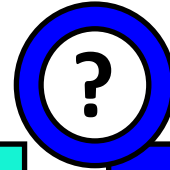


**Trunk Rotation** and **Bending** are the most hazardous scenarios with average angles equal to **31.3°** and **29.7°**



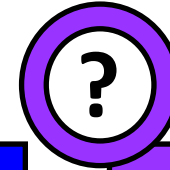
## CPS powered by RTLS and ML

- RTLS: Enhance processes visibility
- ML: valid approach to detect process interactions and segment workers' activities



## Digital ergonomic assessment

- Ergonomic indexes: managerial tool to evaluate workers' physical resilience
- IoT and computational algorithms: task and operator insensitive automatic assessment



## Dashboards

- KPIs: efficiency and social sustainability monitoring of industrial operations
- KRIs: workers' physical resilience monitoring

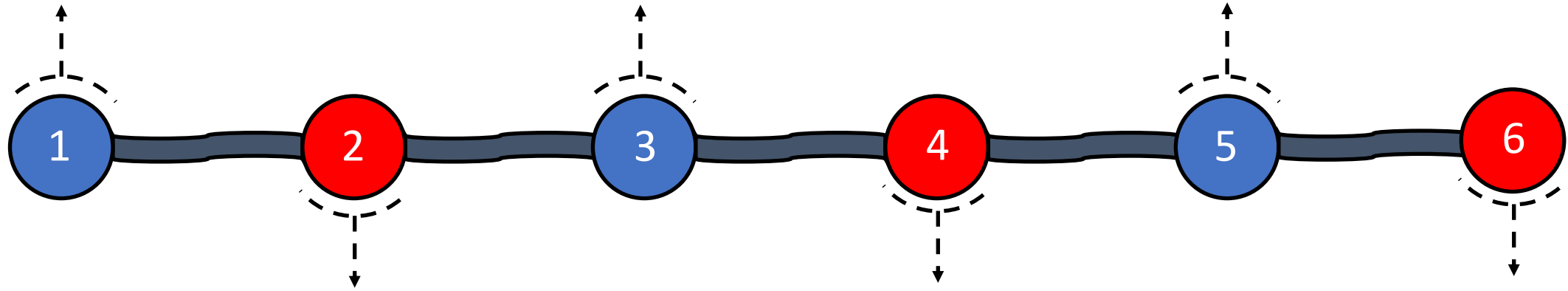
# FURTHER RESEARCH



**Improve classification performances** for value-added and non-value-added tasks and logistic activities

Fully **automate** the EAWS assessment (e.g., Section 4 – Upper Limb Load )

Scale the systems to achieve **human digital twins**



Detect carried **loads** in **logistic activities**

Feed **production /managerial data** sources (e.g., MES data)

Integrate **heuristic algorithms** to **optimize industrial operations**



# UNIVERSITÀ DI TRENTO

Cyber physical systems to monitor the efficiency and sustainability of human-centric manufacturing systems

**Thank you for your attention**



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*Trento, January 10<sup>th</sup>, 2025*